



Societal Leadership Summit Bhutan - 2017

Building Civil Society in Bhutan:

An inclusive approach to the development of Bhutan and Bhutanese society

Organised by BCMD in collaboration with the Institute of Societal Leadership, S'pore Management University, and CSOs. Supported by Helvetas Intercooperation.

DAY ONE Tues 2nd May – Opening reception

4.00 pm – 6.30 pm

The Programme

Time	Programme	Speakers
4:00 pm	Guests arrive	
4:20 pm	The Chief Guest, Hon'ble Minister MoWHS, arrives	Lyonpo Dorji Choden
4:30 pm	Welcome	MC Dorji Tashi, CSO core committee member
4:35 – 4:45	The state of civil society	CSO rep, Sonam Dorje; also chairperson of the CSOA
4:45- 5:20	Statement by the Hon'ble Minister MoWHS	Lyonpo Dorji Choden
5:20 – 5:25	Societal leadership – an intro	Martin Tan, Director, Institute of Societal Leadership
5:25 - 5:30	Thank you note	Siok Sian Pek-Dorji, CSO CC member, CSOA member
5:30 - 6:45	Evening reception and networking	

Day 2: Wed. 3rd May

The aims and objectives of the summit are to:

- Strengthen leadership in civil society, a growing sector
- Get insights into how to build and lead civil society
- Envision how to collaborate better across sectors

Expected Results:

1. Participants introduced to societal leadership and deepen understanding of cross sector collaboration
2. CSOs and identified partners make suggestions on how to strengthen partnerships

Summit opens

Time	Programme	Remarks
8:30 am	Registration opens	Commentary– Participants share views on state of civil society on cards to be posted on a wall
9:00	Welcome and introductions	MC Dawa Penjore, a core committee member
9:05 am -9:15	Statements on leadership and civil society	Martin Tan, ISL, SMU
9:15-9:25	Creating cross sector collaboration – a brief	Sriven Naidu, SMU
9:25 -10:55	Keynote panel 1: 4 speakers Theme: The Need for Societal Leadership Followed by question and answers/ discussion	Moderator: Martin Tan
10:55- 11:15	Group photo and tea break	



11:15-1pm	Break out sessions Session 1: Strategies for a more inclusive societal leadership and civic space Session 2: Innovating a Sustainability Model: How do we fund the non-public sectors?	2 groups : Moderated by Adrian Chan and Martin Tan
1-2pm	Lunch break	
2:00- 2:30	Plenary: Break out groups to share	3 key points from each break out group to be shared. With observations by moderators. (15 min per group) Home minister invited to join from lunchtime
2:30-4:10 pm	Closing Panel – Innovative strategies for the 3 C’s – co-ordination, collaboration, consolidation.	Home minister requested to stay till the end
4:10 – 4:30	Thanks and end of day tea	

Note: Home minister invited to join us from lunchtime for the afternoon sessions.

DAY TWO, Wed. 3rd May

Keynote Panel 1

Topic: The Need for Societal Leadership

Today, in a connected world, governance is increasingly interactive. In such a scenario, who should direct change and make the difference? In Bhutan, the government is calling on CSOs and the business community to partner in a more inclusive approach to the activities of the 12th Plan. The royal government has adopted a strategy of “3 Cs” — “Coordination, Collaboration and Consolidation”.

How will this leadership strengthen collaboration, co-ordination, and consolidation? Do we in Bhutan still rely largely on the government for a more sustainable future? How can the leaders of government, policy-formulation agencies facilitate the 3 Cs and how can we include broader perspectives of non-state/non-government actors? What do we know and what have we learnt about inclusive approaches to development in Bhutan? The session will look at policies, incentives, and regulations in broad terms.

Panelists- 4 speakers and 1 moderator (Each to have 12 mins followed by a short dialogue and then open to floor)

- Dr Karma Phuntsho, President, Loden Foundation, Shejun
- Damchae Dem, Pelden group of companies
- Thinley Wangdi, chairperson, Kenrig Namsum Co-Op
- Dr Sonam Chuki, Royal Education Council

Moderator: Martin Tan, Director, Institute for Societal Leadership



Breakout Sessions

Each session will have a moderator and 2-3 speakers. Each speaker will speak for 15-20 min followed by 45min. of Q & A with the audience. These sessions are aimed to generate conversations.

Breakout Session 1: Strategies for a more inclusive societal leadership and civic space

His Majesty the King has pointed out that Bhutanese are good at planning plans but implementation is a challenge. How then can we support this call for collaboration and coordination? What are the mindsets to overcome? How will we define collaborations and divide responsibilities? Are we wanting in skills and capabilities? How will we, in the social sector, attract, train and retain talent? How can we cross defined boundaries and sectors to bring skills and capable people to the social sector? How can we professionalize the sector to make it more credible and sustainable?

Outcome: Having learnt from academic and other perspectives and our own internal studies on how the sectors (govt and CSO) can do better, what can be put forth to the government of the day and to CSOs?

Speakers:

- Dasho Neten Zangmo, Samdrup Jongkhar Initiative
- Saroj Nepal, Gonefel Options Consults
- Sriven Naidu, S'pore Management University, on cross-sector collaboration

Moderator: Adrian Chan, Acerpacer Leadership Consulting, S'pore

Breakout Session 2: A. Innovating a Sustainability Model: How do we fund the non-public sectors?

The concept and culture of development assistance is changing. ODA has shrunk. Donors are distracted by new priorities and emergencies like the global concern about terrorism, refugee and other humanitarian issues. For organizations with well-meaning and critically needed long-term social impact causes, funding is a dilemma. As they strive towards creating impact for causes they believe in, the reality of operational feasibility takes its toll, as traditional donor support runs dry and the bill continue to come. How do organizations ensure that their activities are sustainable – how do they even know if they are going to be financially sustainability themselves? As more countries attain the middle income status, how are they to be convinced that the people, especially the disadvantaged, need more attention? What can we, in Bhutan, do to prepare for ensuring sustainable civil society organizations and activity that will serve the needs of society? What are we doing now that's sustainable? If Bhutan were to create a development fund for civil society, how might that look like?

Outcome: End with prioritising steps and recommendations to both government and CSOs.

Speakers:

- Dr Tho Ha Vinh, GNH Centre
- Lam Dorji, Former Finance Secretary and senior fiscal expert for the UN BIOFIUN Initiative
- Tashi Pem, Country Director, Helvetas Intercooperation

Moderator: Martin Tan, Director, Institute of Societal Leadership , SMU



Closing Plenary

Topic: Innovative strategies for the 3 C's – co-ordination, collaboration, consolidation.

Today, it is widely accepted that no country can go it alone. For example, the sustainable development goals (SDGs) call on governments to partner with other sectors and to consider cost sharing practices. The UN and other development partners emphasise the need to bring people and civil society and the business sector on board in creating new solutions to pressing problems and needs to tackle social issues.

How can the various sectors collaborate to generate better solutions and co-ordination? How do we go beyond rhetoric? What are challenges and the opportunities for civil society? How might it look in Bhutan's context? How can CSOs demonstrate their effectiveness and impact, build partnerships with government agencies and prioritize efforts? What are some specific initiatives we could take and how do we advance previously difficult issues? What specific steps can we come up with for Bhutan to enable us to be more collaborative and to consolidate efforts across sectors?

Outcome: Specific recommendations on collaborative steps ahead.

Panelists:

- Dasho Neten Zangmo, Samdrup Jongkhar Initiative director (Former Anti-Corruption Commission chairperson)
- Gerald Daly, UN resident co-ordinator
- Chime Payden, Secretary-General, Tarayana Foundation
- Dechen Dorji, WWF

Moderator: Dr Karma Phuntsho, President, Loden Foundation

DAY THREE, Thurs. May 4th

Objectives

Leadership Labs are designed as immersive workshops for participants on the final day of SLS –Bhutan 2017. With Day 1 being the official opening and agenda setting for the Summit, followed by Day 2 being designed as a conference style for conversations, Day 3 is designed for a deeper level of competency building on collaborative and contextual leadership that will also allow participants to unlock value through collaborative opportunities.

Themes

There will be two concurrent Leadership Labs available for Day 3. They are:

1. Cross-Sector Collaboration – Bringing greater collaboration within the CSO Sector and across Public, Private and People sectors.
2. The Trail and Trials of Leadership – A leadership development workshop designed to take leaders on a journey of self-exploration of ideals, strengths and weaknesses, and the challenges leaders face in global and localized context



Groups and Programme

Participants will be split into two groups to cover both topics. The Programme is proposed as follows:

Time	Group 1	Group 2
900 – 10:45	Cross-Sector Collaboration – Part 1	The Trail and Trials of Leadership – Part 1
1045 – 11:15	Morning Tea	
1115 - 1200	Cross-Sector Collaboration – Part 2	The Trail and Trials of Leadership – Part 2
12:00 – 13:00	Lunch	
13:00 – 14:45	The Trail and Trials of Leadership – Part 1	Cross-Sector Collaboration – Part 1
14:45 – 15:15	Afternoon Tea	
15:15 – 16:00	The Trail and Trials of Leadership – Part 1	Cross-Sector Collaboration – Part 1
<u>16:00 – 17:00</u>	Presentations & Closing (Combine) Vote of Thanks -	

Facilitators for May 4th, 2017

- Cross-Sector Collaboration – Sriven Naidu, Director, Programme Development and partnerships (tri-sector collaborations), S’pore Management University.
- The Trail and Trials of Leadership – Adrian Chan, Acerpacer Leadership consultants, and Martin Tan, Director, Institute for societal leadership, SMU